

FOR GIRLS GET EQUAL



Do you want a gender just world? A world where girls and young women¹, in all their diversity, are seen, heard and valued? A world where they can claim power over their bodies, lives and choices? A world where they are able be powerful leaders and shape the world around them? Yes? **Then, you've come to the right place.** This Girls Get Equal campaign toolkit is for you – young activists, human rights defenders and change makers all over the world. Now, is the time for action!

WHAT IS THIS TOOLKIT FOR? Use this toolkit to design and implement your own Girls Get Equal campaign for girls' leadership and power in your own context.

WHO IS THIS TOOLKIT FOR? This toolkit is for all of us – you, me, your friends, your neighbour! It was designed with us. It's for anyone who wants to create a world where girls, young women and other marginalised identities have the power, freedom and representation to make decisions and shape the world around them, as equals. Youth activists are not just the future. We are also the present. And we won't stop until Girls Get Equal! Are you with us?

We didn't want to recreate the wheel by making another long toolkit. Rather, we wanted to share resources and tools that are already out there. So, we've included external resources, websites and webinars from other organisations. They are fully credited!

For monthly updates on Girls Get Equal and how to take action: click here to subscribe! Or you can e-mail girlsgetequal@plan-international.org.

CONTENTS

1. What is Girls Get Equal?	3
Girls Get Equal campaign demands	8
2. Let's get to work: campaigning basics!	17
What are the key elements of a campaign?	18
How to develop campaign objectives	21
How to conduct an analysis of your Girls Get Equal context	23
What are the different campaigning strategies?	26
Tips for campaign messaging on Girls Get Equal	31
How to work with others	35
How to manage risks to yourself, others and your campaign	37
Self-love and collective self-care	39
How to fundraise effectively and sustainably	40
Reflection and learning	41
3. Let's take action!	42
How to activate the Girls Get Equal demands	42
Ideas and actions	43



OUR VISION

A world where girls and young women, in all their diversity (including but not limited to non-binary and gender queer identities), are equally able to make decisions about their own lives and shape the world around them.

Girls Get Equal is the global campaign championing girls' voice, power and leadership to achieve gender equality. We are demanding equal power, equal freedom and equal representation for girls and young women – in all their diversity. What does this mean?

EQUAL POWER Girls and young women, in all their diversity, become powerful leaders and participate in all decisions that affect their lives.

EQUAL FREEDOM Girls and young women, in all their diversity, have the freedom to live, speak up and act without fear of harassment or violence – both online and offline.

EQUAL REPRESENTATION End gender stereotyping and discrimination wherever it is seen – on film, TV, entertainment, marketing and advertising, and the education institution! Girls and young women tell their own diverse stories and are truthfully represented. **HOW ARE WE GOING TO ACHIEVE THIS?** With every action we take each day, you will see us challenging norms that hold us back. You will see us lead and hear our voices and stories. Every time we speak up, write, paint, sing, dance, take part and stand together, we are forging this new world.

We are transforming spaces and places of power in every part of life, including: politics, media and entertainment, culture, education, the workplace, economy and the private sector! We're calling on powerholders and decision-makers to uphold our rights and create space for us to lead. We're calling on our communities to overturn harmful social norms that hold us back from equal power, freedom and representation.

We co-designed the Girls Get Equal campaign with Plan International – it is by us, for us. And it is for you too! Take this toolkit, it's yours to activate Girls Get Equal on your own or with your peers. Now, using this toolkit, let's get to work on our collective mission for gender equality everywhere.

WE WON'T STOP UNTIL GIRLS GET EQUAL! ARE YOU WITH US?

There are many social, cultural, political, economic, environmental, technological and legal barriers that hold girls and young women back from being able to lead change. This also impacts the way they are seen, heard and valued. Across the world and throughout history, we are excluded from spaces and positions of power. We are denied the freedom to move, to live, to speak up and even to just "be" without threat of violence and harassment. Our stories are written for us, not by us.

Whether it's on TV or film, in the streets, in the classroom, in the household, in places of worship, the boardroom, or the chambers of parliament, girls and young women are persistently undervalued, undermined and underestimated. We are held back by outdated rules that ignore our potential, suppress our power and subject us to violence and abuse. Well, we've had enough! We are done with being silenced and ignored. We are refusing to accept the inequality and injustice we've inherited.

Progress has been too slow. Globally, we're still 107 years away from closing the gender gap in politics and 202 years away from closing the economic gender gap.² Girls and young women are bearing the brunt of this inequality, because we are both young and female.

As girls and young women, in all our diversity, we are rising up. Boys and young men, in all their diversity, are also joining us as allies.

We want a new world, with new rules – one that acknowledges our power, voice and leadership as girls and young women.

Check out page 8 for our Girls Get Equal campaign demands

We want a world where GIRLS GET EQUAL

OUR VALUES

D.

A Girls Get Equal campaign is: Non-violent Secular Non-profit Inclusive Intersectional Led by girls and young people

BOYS AND MEN AS



Girls and young women, in all their diversity, are at the forefront of driving Girls Get Equal. This is because they are the most impacted by gender injustices. However, **boys and men are critical partners and allies**. Boys and men are also negatively impacted by gender inequality – from the expectations placed on them to be tough, emotion-less, masculine and heterosexual to the social pressures to be successful breadwinners, physically dominant and "manly". Without boys and men, we cannot create the gender equal world that Girls Get Equal envisions. In a gender equal world, everybody wins.

Boys and men, in all their diversity, have vital roles to play as change-makers and champions of gender equality. They have essential roles in engaging their peers in Girls Get Equal, challenging gender norms and helping to make space for girls' and young women's voices and leadership.

3 WAYS TO DESCRIBE YOUR ROLE:



HOW WILL YOU SHARE YOUR POWER?

WHAT IF PEOPLE SAY "WHY GIRLS?"

A lot of the time, we hear people say "why *Girls* Get Equal? Should it be *All* Get Equal?". Here's how you can respond to this:

This campaign is not about one gender rising above another. Rather, it is about all genders rising together.

Here are 5 simple points:

- 1. The world we live in privileges boys and men over girls and women. It's structured in a patriarchal and unfair way.
- 2. At every stage of their lives, girls, boys, women and men experience discriminations and injustices on the basis of their gender. However, Girls Get Equal acknowledges those faced by girls and women amount to more serious and deadlier limitations on their power, freedom and representation, than those faced by boys and men. Factors like age, disability, sexual orientation and identity, socioeconomic background, race and ethnicity amplify these injustices.
- 3. Boys and men enjoy social, political and economic freedoms that girls and women do not. This is true even in countries where these rights are legally recognised. Examples include: gender-based violence, normalisation of sexual harassment and abuse, employment discrimination, the gender wage gap, lack of political representation and power, stereotypes that limit their access to education – and so many more...
- 4. Boys and men have an important role in ensuring that boys and men understand how girls and women experience the world differently, and to call this out.
- 5. Girls Get Equal recognises the gender- and age-specific discriminations and injustices that girls face, which hold them back from being seen, heard and valued as equals with the rest of humanity.

Our collective goal is equality. However, girls are starting out on an unequal level. That's why we say **<u>Girls</u>** Get Equal.

By sharing our power and privilege as boys and men, and by being strong allies and partners in the global fight for gender equality, our collective action with girls and women can create a world where everyone stands to benefit. Are you with us? #GirlsGetEqual

OTHER RESOURCES:

- Read this blog by Gonzalo, 24, from El Salvador on A man's role in Girls Get Equal and watch his video on How to be a gender equality and LGBTIQ+ ally
- Listen to Sifat, 22, from Bangladesh tell us How to be a male feminist
- Promundo's 9 Steps to being a better male ally for gender equality
- Check out this infographic on Boys and Men as Partners for Advancing Gender Equality
- Ways to navigate situations when you've made a mistake: 9 phrases allies can say when we get called out (instead of getting defensive)
- Check out this Girls' Rights Fact Sheet

GIRLS GET EQUAL CANPAIGN DENANDS

Over the next 8 pages, you will learn about the Girls Get Equal campaign demands and how to tailor whichever demand you want to campaign on to your local context.

GIRLS GET EQUAL CUT-OUT CARDS

We designed some simple cards on **EQUAL POWER**, **EQUAL FREEDOM IN PUBLIC AND ONLINE**, and **EQUAL REPRESENTATION**.

They are a customisable tool for you to think through what your Girls Get Equal wants to achieve, why and who you will engage to advance your campaign.

HOW TO USE THEM:

You can tailor these cards with your own key messages, facts, and goals from your own context. You can do this for whichever Girls Get Equal demand you choose to focus on.

You can cut them out and give them to your friends, neighbours, or whoever you want to support your campaign. Or keep them for yourself as a reminder of what you're fighting for and how!



We've provided links to global reports and research that support each Girls Get Equal demand. You can use these reports for key statistics, quotes and facts to support your campaign! If you have trouble accessing the links, you can go directly to Plan International's website and search the report name.



REMEMBER:

you don't necessarily need statistics and figures to make your point. Accurate and powerful statistics will definitely strengthen your argument. However, case studies and real life examples are just as valuable.

EQUAL POWER

PRINT AND CUT OUT

	8	€ 🕺
EQUAL POWER	EQUAL POWER	EQUAL POWER [MORE KEY FACTS]
Support girls and young women, in all their diversity, to become powerful leaders and participate in all decisions affecting their lives.	THE CHANGE WE WANT	
THE SITUATION		
	IMMEDIATE	
KEY FACTS		
•	LONG-TERM	
•		
•	WHO'S INVOLVED?	
•		

SEE EXAMPLE AND TIPS NEXT PAGE

EQUAL POWER

EXAMPLES FROM A GLOBAL PERSPECTIVE

EQUAL POWER

Support girls and young women, in all their diversity, to become powerful leaders and participate in all decisions affecting their lives.

THE SITUATION

Everywhere in the world, girls and young women are excluded from positions of power, leadership and decision-making processes.

KEY FACTS

- Globally, only 24% of parliamentary seats are held by women.
- Less than 2% of the world's parliamentarians are under the age of 30.
- Globally, 1 in 4 companies have no women in senior management roles.
- A study of approximately 22,000 companies in 91 countries found that companies with female CEOs produce higher profits.

Check out "How to develop campaign objectives" on page 21 to shape your own Equal Power objectives

EQUAL POWER

THE CHANGE WE WANT

New pathways to power are embedded in institutions so that girls and young women are seen, heard and valued as leaders!

IMMEDIATE

By 2023, we want to see girls and young women participating and have their priorities reflected in multiple political party manifestos within at least 5 countries and 1 global presidency (e.g. G20, G7, UNGA etc.).

LONG-TERM

'Nothing about her without her'. We will reform institutional processes and structures to ensure girls and young women always have a seat at the decision-making table.

WHO'S INVOLVED?

Political decision-makers and powerholders at all levels – local, district, national, regional and global.

EQUAL POWER [MORE KEY FACTS]

- In 2018, there were only 17 women heads of state or prime ministers across 149 countries.
- Only 18% of government ministerial posts are held by women.
- Plan International and the Geena Davis Institute on Gender in Media conducted a study on leadership ambitions and realities with 10,000 girls and young women across 19 countries: For the full report and more key findings, click here or visit: https://plan-international.org/publications/ taking-the-lead

What facts or statistics are relevant to your context? Check out the global examples on the next page and the Taking the Lead research for inspiration

Who has power over your issue? Write your own key facts and killer stats for your context here!

GIRLS GET EQUAL TOOLKIT • 11

EQUAL FREEDOM IN PUBLIC

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PRINT AND CUT OUT

	0	00	×
EQUAL FREEDOM IN PUBLIC	EQUAL FREEDOM IN PUBLIC	EQUAL FREED	OM IN PUBLIC [MORE KEY FACTS]
Defend girls' and young women's right to be safe in public and speak up without fear of violence or harassment.	THE CHANGE WE WANT		
THE SITUATION	IMMEDIATE		
KEY FACTS	LONG-TERM		
•	WHO'S INVOLVED?		
•			
•			

SEE EXAMPLE AND TIPS NEXT PAGE

EQUAL FREEDOM IN PUBLIC EXAMPLES FROM A GLOBAL PERSPECTIVE

EQUAL FREEDOM IN PUBLIC

Defend girls' and young women's right to be safe in public and speak up without fear of violence or harassment.

THE SITUATION

Everywhere in the world, girls and young women face multiple challenges and attacks on their freedom to live, speak up and act.

KEY FACTS

• According to one study, 80% of public space in cities is used by men, and girls 10 times less secure in these public spaces than men.

EQUAL FREEDOM IN PUBLIC

THE CHANGE WE WANT

Girls and young woman can equally and safely participate in public life as a result of increased freedom to move around, convene and mobilise.

IMMEDIATE

By 2030, at least 3 public transport authorities commit to ensuring their services are safeguarding for girls and women.

LONG-TERM

Public authorities start working with girls and young women to identify innovative solutions to tackling harassment and violence in public spaces.

WHO'S INVOLVED?

Local authorities, mayors, police, transport providers in partnership with girls and young women!

Check out "How to develop campaign objectives" on page 21 to shape your own Equal Freedom objectives

Who has power over your issue?

Write your own key facts and killer stats for your context here!

EQUAL FREEDOM IN PUBLIC [MORE KEY FACTS]

• Check out Unsafe in the City report on girls' safety across five cities in five countries. For the full report and more key findings, click here or visit https://plan-international.org/unsafe-city

Note: Plan International is not responsible for the content of external links

What facts or statistics are relevant to your context? Check out the Unsafe in the City research for inspiration

GIRLS GET EQUAL TOOLKIT • 13

EQUAL FREEDOM ONLINE

PRINT AND CUT OUT

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EQUAL FREEDOM ONLINE	EQUAL FREEDOM ONLINE	EQUAL FREEDOM ONLINE [MORE KEY FACTS]
Defend girls' right to be safe wherever they are online, and their right to speak up without fear of harassment or violence.	THE CHANGE WE WANT	
THE SITUATION	IMMEDIATE	
KEY FACTS	LONG-TERM	
•		
•	WHO'S INVOLVED?	
•		

SEE EXAMPLE AND TIPS NEXT PAGE

EQUAL FREEDOM ONLINE

EXAMPLES FROM A GLOBAL PERSPECTIVE

EQUAL FREEDOM ONLINE

Defend girls' right to be safe wherever they are online, and their right to speak up without fear of harassment or violence.

THE SITUATION

Girls and young women face multiple forms of harassment, abuse and violence when they speak up and act online.

KEY FACTS

What facts or statistics are relevant to your context? Check out Amnesty's Toxic Twitter report (https://www.amnesty.org/en/latest/ research/2018/03/online-violence-againstwomen-chapter-1/) for inspiration

EQUAL FREEDOM ONLINE

THE CHANGE WE WANT

Governments and digital platforms take active steps to end harassments and violence against girls and women.

IMMEDIATE

By 2020, at least 3 of the leading social media platforms commit to ensuring online spaces are safeguarded for girls and young women.

LONG-TERM

The online community takes a zero-tolerance approach to violence and harassment of girls and women online! Perpetrators are reported, and stop trolling, bullying or harassing girls and young women online. Online self-care and solidarity is normalised

WHO'S INVOLVED?

Digital and social media platforms, tech companies and governments.

Check out "How to develop campaign objectives" on page 21 to shape your own Equal Freedom objectives

Who has power over your issue?

EQUAL FREEDOM ONLINE [MORE KEY FACTS]

- Check out Amnesty International's report on Toxic Twitter about the impact of abuse and violence against women online and the solutions.
- Check out this cool organisation called Luchadoras (https://luchadoras.mx/) who are fighting for a feminist internet!

GIRLS GET EQUAL TOOLKIT • 15

EQUAL REPRESENTATION

PRINT AND CUT OUT

EQUAL REPRESENTATION	EQUAL REPRESENTATION	EQUAL REPRESENTATION [MORE KEY FACTS]
Call out discrimination and damaging stereotypes on	THE CHANGE WE WANT	
screen, in print and in advertising and increase truthful representations of girls' and young women's stories.		
THE SITUATION		
	IMMEDIATE	
KEY FACTS	LONG-TERM	
•		
•	WHO'S INVOLVED?	
•		
	l	L

SEE EXAMPLE AND TIPS NEXT PAGE

GIRLS GET EQUAL TOOLKIT • 1/

EQUAL REPRESENTATION

EXAMPLES FROM A GLOBAL PERSPECTIVE

EQUAL REPRESENTATION

Call out discrimination and damaging stereotypes on screen, in print and in advertising and increase truthful representations of girls' and young women's stories.

THE SITUATION

Girls and young women are held back from their ability to lead, live free from harassment and violence, and be active citizens due to oppressive patriarchal gender norms, systems and structures. This is perpetuated by damaging gender stereotypes in the media, entertainment and education industry.

KEY FACTS

- Did you know that in 2018's top grossing films globally, male characters outnumber female characters 2:1 (67% to 33%)?
- Women only feature in 16% of news stories about politics and government, globally.
- In 2015, women made up only 24% of persons heard, read about or seen in news, television and radio news.

What facts or statistics are relevant to your context? Check out the #RewriteHerStory report for inspiration

EQUAL REPRESENTATION

THE CHANGE WE WANT

Gender stereotyping becomes a thing of the past!

IMMEDIATE

By 2023, we want at least 10 media and government partnerships to abolish outdated gender stereotypes and increase girl-led content.

LONG-TERM

Communications, marketing, advertising, entertainment and the education industry shift from reinforcing gendered stereotypes to producing positive, truthful messaging and portrayals about girls and young women. Increase in content created by girls and young women, across all forms of media that recognises their agency and power.

WHO'S INVOLVED?

Advertisers, entertainment providers, media corporations, education ministries at the national and global level etc.

> Check out "How to develop campaign objectives" on page 21 to shape your own Equal Representation objectives

Who has power over your issue?

EQUAL REPRESENTATION [MORE KEY FACTS]

- In an analysis of film content across 20 countries, 42% of male characters, compared to 27% of female characters are shown on screen as leaders.
- Of the top grossing films of 2018:
- None of the films were directed by women.
- Only 1 in 4 films had at least one female producer.
- Only 1 in 10 films had at least one woman on the writing team.
- For the full report and more key findings, click here or visit https://plan_international.org/girls-getequal/rewrite-her-story

Write your own key facts and killer stats for your context here!



Let's get to work: CANDALCANDAC GANDALCANDAC BASICS

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WHAT ARE THE KEY ELEMENTS OF A CAMPAIGN?

COMMITTED CO-LEADERS

A VISION

A GOAL

People to coordinate the campaign strategy and delivery of activities!

Girls Get Equal envisions a world where girls and young women – in all their diversity – are equally able to make decisions about their own lives and shape the world around them. We envision a world that acknowledges our power, voice and leadership as girls and young women. A world where we are equally seen, heard and valued and are able to speak up, live freely and act.

This is what you ultimately want to achieve through your campaign. The three goals of Girls Get Equal are the campaign demands: Equal Power, Equal Freedom in public and online, and Equal Representation.

REMEMBER

Always make sure your goal is strong and engaging enough to motivate and mobilise your target audiences to take action!



AN OBJECTIVE

What do you want to change? This is what specifically your campaign will contribute to this goal. Your objective is the concrete thing you are trying to achieve. Some examples of this are:

- A policy change
- A change in law
- A budget commitment
- New services to ensure girls' and young women's safety on public transport
- Anything you think will make real change for girls and young women.

Your objective is something Specific, Measurable, Achievable, Realistic and Time-bound (SMART) that you think will have real impact for girls and young women.

REMEMBER

Many young activists tell us, "Look, great laws and policy frameworks already exist...the problem is that they are not being implemented!" In many contexts around the world, this is the case. Often power-holders do not have political will, training, budget or capacity to implement laws and policies. Of course, this is very frustrating. In this case, a change in policy or law may not be the most strategic objective for your campaign. Instead, your objective might be focused on making sure they implement the policies and laws in existence (e.g. by committing budget or setting up a new community service).

WHO DO YOU NEED TO INFLUENCE?

Think about whose mind or actions you need to change to achieve your objective? This could be decision-makers, politicians, traditional leaders, private sector companies, media and entertainment bodies, civil society or your peers.

WHO ARE YOUR Stakeholders and Target audiences?

Think about who you will engage to influence your decision-makers and who is directly affected by your campaign. "Stakeholder analysis" on page 23: how to map who is important to your campaign will provide some useful tools to identify these.

TACTICS AND ACTIVITIES!

There is a wealth of effective and exciting tactics that you could use to campaign on Girls Get Equal, these include:

- Strategic communications
- Gathering data and research
- Lobbying your government
- Public mobilisation (online and offline)
- Building partnerships and coalitions with other likeminded people, groups, networks or organisations
- Fundraising activities

REMEMBER

In some contexts, especially those that are politically restrictive, tactics like public mobilisation can be challenging or unsafe. "How to conduct an analysis of your Girls Get Equal context" on page 23 will help to assess what tactics and activities might be the most strategic, safe and effective in your particular community, country or region.

TAILORED Messaging

The way you "sell" or communicate your campaign will vary depending on the audience. Think back to (a) who you want to influence (i.e. the decision-makers) and (b) your stakeholders. With certain audiences such as partners, allies or other stakeholders who are "on-board" with your campaign, you might be more bold and confrontational in your messaging. At the same time, for stakeholders from whom you anticipate a bit of resistance, you might soften your language and frame your messaging in terms of how your campaign ultimately benefits or accelerates their interests.

Plan International's resources provide key messaging and examples, but you should feel free to adapt this to your context and shape the language and framing in a way that you believe will receive the most positive outcome.

"Tips for campaign messaging on Girls Get Equal" on page 31 provides some guidance.

MANAGING RISKS No matter how exciting your campaign is, it's always important consider the risks, who might be affected and how to manage those risks. "How to manage risks to yourself, others and your campaign" on page 37 will be useful to think through this key topic.

MONITORING Success How will you ensure your campaign's success? Throughout your campaign, it's important to constantly track whether your tactics and activities are having the intended influence.

FUNDRAISING EFFECTIVELY AND SUSTAINABLY

Fundraising is crucial for a campaign's success but it can be tricky, especially if your group or organisation is informal or unregistered. We've got some tips and advice for you on "How to fundraise effectively and sustainably" on page 40!

HELPFUL TOOLS

Here are some great toolkits to take you through the process:

There are so many campaign toolkits that exist already. You can use these to take you through the steps of designing a campaign. The next few pages gives some tips and recommendations from a Girls Get Equal perspective. We hope you find them useful!

- Beautiful Rising's Toolbox gives you 70+ timetested guidelines for how to design successful campaigns or visit: https://beautifulrising.org/ type/principle
- Click here to see stories by Beautiful Rising of memorable campaigns analysing what worked and what didn't...and why! Or visit: https:// beautifulrising.org/type/story
- Plan International's Advocacy Toolkit or visit: https://bit.ly/3aBsPvL

HOW TO DEVELOP CAMPAIGN Objectives

Once you've identified which Girls Get Equal campaign goal you want to focus on (**Equal Power**, **Equal Freedom Online/ in Public** and/or **Equal Representation**), now it's time to think about what specific concrete thing you want to achieve! This is called a campaign objective.

Your Girls Get Equal campaign objective(s) could be, for example:

A POLICY CHANGE e.g. for your government to introduce a gender quota to increase the representation of young women in parliament. Equal Power A CHANGE IN LAW e.g. for it to become illegal for advertising companies to promote sexist stereotypes. Equal Representation

A BUDGET COMMITMENT e.g. for the Ministry of Education to fund a new national curriculum for girls to learn their digital rights online. **Equal Freedom Online**

A CHANGE IN LAW e.g. for your local Mayor to set up a safe and confidential hotline for girls and young women who have experienced public harassment to access support. Equal Freedom in Public

Here are some activities to help you develop your Girls Get equal campaign objective(s):

Beautiful Rising: how to develop SMART objectives

• The Change Agency: SMART objective writing

There are endless possibilities of what your Girls Get Equal campaign objective(s) might be. But, ideally, it needs to be **SMART**...

SPECIFIC

achieve?

Some questions that can make

your objective more specific are:

What exactly are we hoping to

Why is this important?

reaching this goal?

What are the benefits to

MEASURABLE

Some of the questions that can help with this are:

- How will we know that the change has happened?
- What are the indicators of success?
- How will we measure these indicators of success?

ACHIEVABLE

Consider the following questions:

- Has anyone ever done this successfully?
- Is this possible in the deadline we have set?
- What factors might restrict success? e.g. (political, cultural, logistical)

REALISTIC

You should consider these factors:

- Is this objective aligned with your group's mission and vision?
- Are any ethical principles jeopardized by this objective?
- Are there enough resources available?

TIME-BOUND

Try using questions such as:

- Is there a window of opportunity within which we need to act? (e.g. before the next election, board meeting, etc.)
- When will this objective be reached?

Here some examples of what a poor objective vs. a SMART objective looks like ...

IF YOU ARE CAMPAIGNING ON Equal Power...



POOR: We want to increase women's political representation in local government.

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SMART: **By 2025**, we want our local government to **fund and deliver leadership programmes** for all girls **aged 10 – 15** in **our municipality**.

IF YOU ARE CAMPAIGNING ON EQUAL FREEDOM IN PUBLIC...

POOR: We want to stop the street harassment of girls and women.

SMART: By 2022, we want all major public transport services in our city to have a reporting mechanism for the harassment and abuse of girls and young women.

IF YOU ARE CAMPAIGNING ON EQUAL FREEDOM ONLINE...

POOR: We want to end cyberbulling of girls and young women on social media.

SMART: **By 2023**, we want **a new law** that holds social media companies to account for **hosting abusive and illegal content**.

IF YOU ARE CAMPAIGNING ON EQUAL REPRESENTATION...



POOR: We want to stop the promotion of harmful stereotypes on TV.



HOW TO CONDUCT AN ANALYSIS OF YOUR GIRLS GET EQUAL CONTEXT

Once you know WHAT you want to change, you must think about WHO can make that change happen. It's time to map your stakeholders. Who do you need to influence? And who else will you partner with to influence them?

The next step in your Girls Get Equal campaign is to understand and map out two main things: STAKEHOLDERS and SYSTEMS that have power over that issue.

STAKEHOLDERS

Identify the key actors in your context who have power over your issue or are affected by it – including key organisations, networks, activists, decision-makers, political parties media bodies, private companies etc. Are they opponents or supporters of your Girls Get Equal campaign issues?

To map out WHO you should focus your energy on (who do you want to influence or partner with to achieve your Girls Get Equal campaign?), try this simple activity.

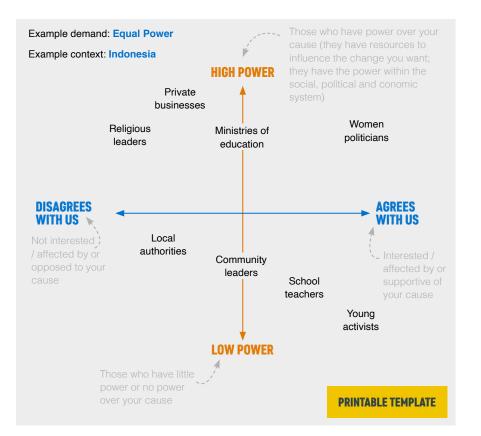
REMEMBER

As you go through these activities, keep in mind:

- 1. Which Girls Get Equal campaign demand will you focus on?
- 2. What is your vision and objectives?

ACTIVITY 1: STAKEHOLDER MAPPING

Plot who has a stake in your Girls Get Equal campaign.



Now that you've identified your stakeholders, see how they fit into the activity table below to determine which stakeholders you will focus your energy and resources on and what strategy you can use for how you might target them.

ACTIVITY 2: WHICH STAKEHOLDERS WILL YOU TARGET AND HOW?

teachers

	AGREES WITH US	DISAGREES WITH US
	STRATEGY: INFLUENCE	STRATEGY: SATISFY
HIGH POWER	Consult them directly or speak to experts/ research to discover what influences their decision-making. Lobby this group to make decisions that support your campaign. <i>Examples: policy-makers, local-decision</i> <i>makers, private companies, media</i>	It can take a lot of resource and energy to engage with this group. Sometimes, it can be very strategic to directly influence this group. Sometimes, it might be too risky or not worthwhile. Research the position of these stakeholders as your campaign progresses. <i>Examples: religious institutions, some media, some NGOs</i>
	STRATEGY: COLLABORATE, CONSULT AND INVOLVE	STRATEGY: MONITOR
		It's probably not worth your energy and
	Those who are the most affected by what	time to target this group. They're not
	your campaign is trying to change will be	interested and they have no power to
	in this category. This is your target group to	influence your issue. This is a low priority
LOW	organise or mobilise for people power!	group. Nonetheless, you should monitor
POWER	Examples: Girls and young women in your local community, fellow activists, schools/	their position and ability to impact your campaign periodically. You could involve if they add value and if you have the extra

our campaign periodically. You could bls/ if they add value and if you have th resources/time to do so.

Examples: local businesses affected by your campaign

PRINTABLE TEMPLATE

HELPFUL TOOLS

Click on these tools to guide your stakeholder analysis:

- Stakeholder analysis or visit: https://bit.ly/2UwyC01
- Power mapping or visit: beautifulrising.org/tool/power-mapping
- Peel the onion or visit: beautifulrising.org/tool/peel-the-onion
- Spectrum of allies or visit: beautifulrising.org/tool/spectrum-of-allies

Note: Plan International is not responsible for the content of external links



SYSTEMS

You will also need to analyse Political, Economic, Social/cultural/ religious, Technological, Legal and Environmental (or PESTLE) factors that have influence in your context. This includes trends, social, cultural or religious barriers/enablers, policy and legal frameworks, and opportunities or challenges to advance your Girls Get Equal campaign in your specific context.

Use these tools to guide your systems analysis:

- PESTLE Tool by UN Women or visit: https://bit.ly/2Js2S65
- Problem Tree Analysis by WeRise (werise-toolkit.org) or visit: https://bit. ly/2UPTnCQ
- Systems Mapping Tool by MobLab (mobilisationlab.org) or visit: https:// bit.ly/2JrSr2e

Here are some more really useful tools by Beautiful Rising (beautifulrising.org):

- SWOT analysis or visit: beautifulrising.org/tool/swot
- Pillar of power or visit: beautifulrising.org/tool/pillars-of-power
- Points of intervention or visit: beautifulrising.org/tool/points-ofintervention
- Click here to see Beautiful Rising's big picture ideas that help us understand the world. Or visit: beautifulrising.org/type/theory

WHAT ARE THE DIFFERENT CAMPAIGNING STRATEGIES?

There are lots of different strategic approaches that you cause use in order to achieve your campaign objective(s). These can be a mixture of **advocacy**, **policy**, **public mobilisation** (online and offline), **strategic communications**, **partnerships**, and **research/ data gathering**. There is no "one size fits all"; it will depend on your objectives, context and stakeholders.

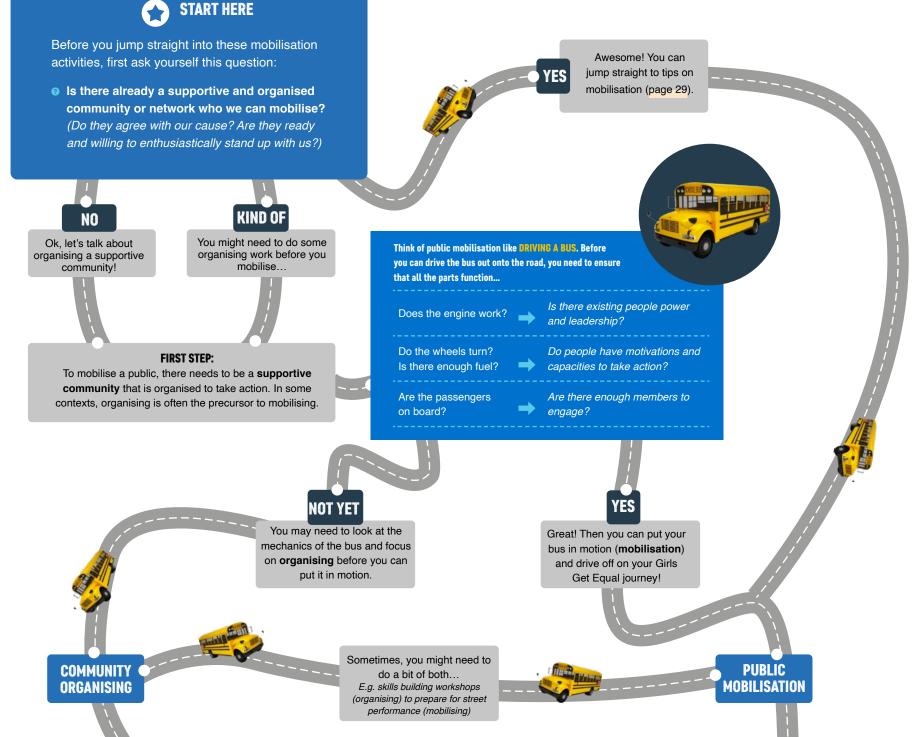
On the next page, you'll find cut-out cards tips for these different approaches for Girls Get Equal.

LET'S START WITH THE BIG ONE: PUBLIC MOBILISATION

Public mobilisation is a set of activities that asks a community of people to **take action** for a specific outcome. It can take many forms, such as organising a rally, writing letters, signing petitions, and even holding celebratory parties.

Mobilisation is a set of activities that creates an **enabling environment** for decision makers to take on recommendations and policy positions – to make decisions for change and for good.





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Public mobilisation and community organising are closely related and are fundamental to the success of each other. To mobilise a public you require an organised community of individuals who are invested, passionate, and able to act. (It is sometimes possible to mobilise people who haven't really engaged in your issue before using strong statistics and stories. However, you need to think carefully about <u>why</u> and <u>how</u> you would mobilise them).

Depending on your context and stakeholders, your campaign approaches might focus more on organisation to build the **depth** of your public's participation or more on mobilisation tactics to expand the **breadth** of your public's participation.

Go to page 43 for more practical ideas and actions to organise or mobilise your public around each of the Girls Get Equal demands, in your own context!

Here are some tactics for or mobilis	ganising v	
 Collecting a database of supporters e-mails* (with their consent!) Building a highly-engaged social media audience and developing targeted Girls Get Equal posts *Make sure you follow the relevant data privacy laws 	ONLINE	 Social media challenges Twitter storms Online competitions Online petitions or letter writing Get the #GirlsGetEqual hashtag trending
 Mapping your allies Holding deep conversations with individuals to build their awareness and desire to act (e.g. hosting meetings or public Q&A lectures to hear from experts) Building the skills and capacities of your supporters and partners to take action on Girls Get Equal (e.g. organising an event or workshop) 	OFFLINE	 Artivism (crafting banners, street art) Performance theatre Protests and rallies Strikes Community marathons or sport events

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ANOTHER WAY TO THINK ABOUT IT...

PUBLIC

MOBILISATION

COMMUNITY ORGANISING

Build leadership by transforming the motivations and capacities of members to take on activism and leadership	HOW TO BUILD POWER	Build membership by playing on existing motivations
Develop leaders to engage with more people	HOW TO BUILD MEMBERS	Identify and invite as many people as possible
Responsibility is distributed, actions are concentrated on building the capacity a smaller group of people	STRATEGY	Actions come from centralised group of people to a larger base of supporters
Depth of support	RESULTS	Breadth of support

PUBLIC MOBILISATION

Whether you're mobilising online or offline, try to be targeted with who you mobilise. Ask yourself these questions:

- Why are you mobilising people?
- Who are you mobilising? This is your target audience. How will this group help you have influence?
- Where are they what channels and platforms can you reach them on?
- What messages will inspire them? (See "Tips for campaign messaging on Girls Get Equal" on page 31)
- Which 'influencers' are best to engage your target audience? (E.g. could be social media influencers, celebrities)
- What actions do you want people to take? (See "Ideas and actions" on page 43)
- What materials, digital content and merchandise do you need?
- What are the risks of public mobilisation in your context? How can you mitigate?

MORE STRATEGIC APPROACHES

Public mobilisation is an important strategic approach. **However, there are other approaches that are useful.** You will likely use a mixture of these for your Girls Get Equal campaign!

ADVOCACY

- Analyse political environments
- Identify strategic targets to bring about change
- Engage and manage relationships with stakeholders
- Lobby policy- and decision-makers
- Use evidence and key facts from Girls Get Equal resources, research and policy analysis as the basis of advocacy
- Organise events, roundtables, workshops, festivals etc.

BUILDING PARTNERSHIPS

- Collective action! Mutually harnessing the diverse resources and reach of all partners will maximise collective action for Girls Get Equal!
- Check out "How to work with others" on page 35.

RESEARCH AND EVIDENCE

- Girls Get Equal Activist Hub and Plan
- International's State of the World's
- Girls Reports provide you with
- thoroughly researched evidence and recommendations across all the Girls Get
- Equal demands:
- FOR EQUAL POWER: check out Taking the Lead
- FOR EQUAL FREEDOM IN PUBLIC: check out Unsafe in the City
- FOR EQUAL FREEDOM ONLINE: [coming 5 October 2020]
- FOR EQUAL REPRESENTATION: check out Rewrite Her Story

To gather more evidence on the Equal Power, Equal Freedom Online and in Public, and Equal Representation in your specific context, here are some research methods you can use:

- EXISTING INFORMATION: what's out there already on the Internet, in academic, civil society or government reports etc.
- CONSULT: talk, talk, talk to different people about your Girls Get Equal campaign demands – is it important to them? What are their ideas for change?
- SURVEYS: a quick way to gather data to support your demands
- INTERVIEWS: a valuable way to gather detailed personal insights and real-life stories
- FACILITATE WORKSHOPS: provide a safe and interactive space for dialogue, building relationships and awareness, and gathering detailed evidence and feedback.

POLICY

- Understand and analyse relevant policy and legal frameworks that affect your Girls Get Equal campaign
- Research what policy and legal frameworks your decision-makers and target audiences are bound by
- What policy and legal frameworks need to be changed and how for the success of your Girls Get Equal campaign? (Consider local, national, regional and global levels)

GIRLS GET EQUAL TOOLKIT • 30

TIPS FOR CAMPAIGN MESSAGING ON GIRLS GET EQUAL

EXERCISE: BUILDING YOUR PITCH

Use the following exercise to think through how you would communicate your Girls Get Equal campaign to others, and how you would convince them to support you.

SCENARIO:

Imagine you and your fellow activists have secured a meeting with your town mayor to ask them for local funds. They are a busy person. You have a limited amount of time to convince them to support your Girls Get Equal objective. You need to grab their attention and make a compelling case. Use the exercise below to think about how will you pitch this to them powerfully and concisely. Important to understand their position as well – have they been supportive in other ways? If so, you should recognise this, thank them for their support so far.





(A) STRUCTURE YOUR PITCH

- What is your campaign about? State your campaign goal – what is the world you want to create?
- What needs to change and why is it so important? Situate your objectives within the wider context. It's important to express the moral urgency of your envisioned change here
- Why do they need to be involved? Why should they care? How are they affected?
- What has already been achieved? Examples of success stories and how they benefitted your target audience. This is a good place to plug in your key facts.
- What are the next steps? This is your call-to-action or your demand. What are your practical recommendations or actions for them to take? Be specific!

REMEMBER

Don't forget to practice, practice, practice! The key to a successful pitch is timing, body language and content. Practice in front of the mirror, with a friend or record yourself on a phone.

REMEMBER

DIFFERENT STAKEHOLDERS NEED DIFFERENT MESSAGES. Think about how you might tailor your messaging on each Girls Get Equal campaign demand depending on who you're engaging (e.g. friends, students, community leaders, politicians and ministers etc.) Always try to frame it in terms of their interests – why should they care? What's in it for them?

There are many other stakeholders to whom you can pitch your Girls Get Equal campaign. Refer back to the section on How to conduct an analysis of your Girls Get Equal context to remind yourself who you need to target.

A FELLOW STUDENT OR FRIEND

How does this issue impact their civic and political rights? How is this impacting their daily lives? How will joining your Girls Get Equal campaign benefit them?

A COMMUNITY LEADER

How will supporting your campaign benefit the community? How will your campaign contribute to the overall development and prosperity of the community? You might even consider, how will your campaign benefit the community leader/ council itself?

A POLITICIAN OR DECISION-MAKER:

How will supporting your campaign advance their political agenda? How will this help them deliver their promises to the public? How will this help them uphold the national, regional and international policies and legal frameworks to which they are bound?

A PRIVATE COMPANY

How will supporting your campaign increase their profit margins? How will supporting your campaign help them to meet their corporate social responsibility (CSR) requirements?

HELPFUL TOOLS

Here are some great tools to help you pitch your Girls Get Equal campaign to others:

- The Story of Self, Us and Now is a time-tested storytelling tool for powerful and persuasive messaging. Here's a worksheet to help guide you.
- Here's a really useful article on how to create powerful messaging for campaigns.
- Check out this Girls Get Equal blog on how to communicate effectively.

- Check out MobLab's Campaign Accelerator resources for narrative building and pitching your campaign (pages 229-234).
- Plan International's Advocacy Toolkit pages 60-63.
- Pitching tools and public speaking tips on page 13 of FRIDA Resource Mobilisation Toolkit

(B) APPEAL TO YOUR AUDIENCE

THE HEAD

WHAT CAN CHANGE? Deliver your key facts and stats. Tell them inspiring examples/ evidence of what is possible.

THE HANDS WHY SHOULD THEY CARE?

Convey the moral urgency! What is the situation and what needs to change?

TRY IT!

Using the Head, Heart and Hands tool, think about how you might communicate your Girls Get Equal campaign to your stakeholders that you identified earlier on page 23. This doesn't need to be longer than 1 page.

GIRLS GET EQUAL DEMAND: Freedom in Public **EXAMPLE STAKEHOLDER:** Public transport operators **EXAMPLE COUNTRY:** Malawi

HEAD: Did you know that X% of girls and young women experience sexual harassment on public transport in [your town/city] every day? [Insert your own case study or facts]...

HEART: Girls and women in Malawi are denied the space and opportunity to move in public without fear of harassment or violence. These girls and women are your customers, your sisters, aunts, cousins etc. [You could use quotes from girls and women or real-life examples here]. As custodians of this town/city, you could be champions of change – making the town/city safer for girls and women! In a safer town/city, everyone benefits...

HANDS: In cities like Lilongwe, there are examples of public transport operators (e.g. bus drivers) who have formed ally-ship collectives with each other to call-out sexual harassment and report perpetrators to local authorities #NotOnMyBus. Transport providers who are part of these collectives witness more girls and women using their services because they feel safer. As a result, we see reports of increased profit for those transport providers and reports of girls and women feeling safer. We want to partner with you to form such an ally-ship collective! Are you with us?

PRINTABLE TEMPLATE

THE HEART WHY SHOULD THEY CARE?

Convey the moral urgency! What is the situation and what needs to change?

BUFFER.COM

VIVAVIDEO.TV

TIPS FOR STRATEGIC COMMUNICATIONS

First, ask yourself these questions:

- Why are you communicating with people? Is it to mobilise the public? To raise awareness? To pressure a target?
- Who is your target audience? How well informed are they about your cause? What techniques will capture their attention?
- What channels are they on? What communication or media platforms have the widest reach within your context – this could include:
- Social media platforms like Twitter, Instagram, TikTok, YouTube or Facebook
- Radio or podcasts
- Traditional media like print or television

Now, here are some methods you might consider:

- Sharing or posting strong-evidence based stories, blogs, infographics, videos. Or creating engaging TikToks, Snapchats and Instastories.
- Radio or podcasts might be more effective in some contexts.
- You might consider partnering with other activists, groups or networks who already have strong communication outreach.
- For advice on using the media, what makes a good story and how to get noticed, check out pages 112-123 of Plan International's Advocacy Toolkit

Check out the Girls Get Equal Activist Hub for tips and tools!

FREE TOOLS FOR CREATIVE COMMUNICATIONS

CANVA	
Canva's drag-and-drop features layouts lets you to easily design documents.	•
ACTIONSPROUT	ACTIONSPROUT.COM

Facebook tools for nonprofits

STORIFY	STORIFY.COM
Social network service that lets you	create stories or
-r and r and $-r$ and r	911 C. C. L. C. L. C. C. C. C. C. M.

timelines using social media like Twitter, Instagram and Facebook.

HOOTSUITE	HOOTSUITE.COM
A social media management syst	em.

PICMONKEY PICMONKEY.COM User-friendly photo editing platform that enables you to embed text upon photos, apply watermarks and create photo collages.

MAILCHIMP	 MA	IL	CHIMF	.CO

E-mail marketing management service.

BUFFER	-
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Schedule, publish and analyse all your social media posts.

VIVAVIDEO PRO

A video editor that enables easy trimming and merging of video clips and into video stories with music, stickers, filters and subtitles.

STATISTA	STATISTA.COM
A searchable portal to multiple statistics	databases all
over the world.	

WEVIDEO	WEVIDEO.COM
User-friendly, cloud-based video editing advanced tools, such as animation, voice	•
transformation.	<i>,</i> 1

EVENTBRITE	EVENTBRITE.COM
Event and ticket management tool	

Event and ticket management tool.

ETRANSFER	 WETRANSFER.COM

Share large files and documents with others.

HOW TO WORK WITH OTHERS

Girls Get Equal runs on the power of collective action of diverse, girland youth-led movements for gender equality!

Based on the stakeholders you've already identified for your Girls Get Equal campaign above, you can think about how you might create alliances or partnerships with those who share your vision or goals.

Collaboration, networking and a large supporter base increases your chances of achieving your campaigning objective.

REASONS TO BUILD PARTNERSHIPS WITH OTHER

- Share skills, resources, knowledge and experience from diverse people. They may have something you need and you may have something to offer them.
- Pool your financial and human resources.
- Reduces chances of duplication or competition in your local context.
- Safety and strength in numbers.
- Enhances the credibly and power of your Girls Get Equal campaign.

WHO CAN YOU PARTNER WITH?

Depending on your context and goals, strategic collaborations could be with peer youth groups or organisations, civil society organisations, local or national governments, local or national NGOs, UN bodies or even private businesses.

IDENTIFY YOUR ALLIES

Do some research on other groups, networks and/or organisations who share you vision and campaign goal. Reach out (if it is feasible and safe to do so) and decide how best to work together!

HOW TO MAP YOUR NETWORKS (AND POTENTIAL COLLABORATION INITIATIVES)
O Plan International's toolkit for Diverse and Empowered Girls PAGE 128
 FRIDA Young Feminist Fund's Resource Mobilisation Toolkit for Girls, Young
Women and Trans Youth PAGE 16
GENERAL ADVICE ON BUILDING ALLIANCES AND PARTNERSHIPS O Plan International's Advocacy ToolkitPAGES 111-112
SOME ETHICAL CONSIDERATIONS
 Plan International's Advocacy Toolkit

HOW CAN YOU PARTNER WITH THEM?

Plan International's toolkit for Diverse and Empowered Girls provides some helpful activities on this!

How	v to map each other's skills and strengths,	
and	divide tasks	PAGES 90-93

- Activity to brainstorm collaboration initiatives.....
 PAGES 131- 132

FRIDA's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth has activities for:

- Understanding relationships, patters and distribution of resources
 PAGES 17-18
- Approaches to create your desired network......
 PAGES 19-20

REMEMBER

AEMBER No matter who you partner with, it is very important to set clear and defined roles and responsibilities between you and your partner(s) at the start! Who will be responsible for doing what and by when? Make sure you document this in a written agreement (this can be as simple as an e-mail or a 1-page paper).



FRIEND-RAISING" IS JUST AS IMPORTANT AS FUNDRAISING

OTHER TOOLS

- Want to join the International Feminist Network? https://feministnetworkproject.wordpress.com/
- Plan International's How to Network Safely
- Go to pages 11-14 for 7 Key Steps for Managing Partnerships
- Let your local Plan International office know about your Girls Get Equal campaign: https://planinternational.org/where-we-work
- Go to page 67 in the Girls Advocacy Alliance Toolkit

HOW TO MANAGE RISKS TO YOURSELF, Others and your campaign

All campaigns will face risks – especially working on gender equality and girls' rights due to the varying degrees of resistance and backlash. The important thing is to identify the risks in advance and plan for how to avoid them if you can – or how to manage them if risks turn into realities.

Some examples of risks your Girls Get Equal campaign face might be:

- Lack of sustainable funding, long-term for activities and tactics.
- Resistance from government stakeholders, traditional leaders or local communities.
- Lack of clear roles and responsibilities defined within your campaign.

A simple way to think about the risks you, others and your campaign might face is to roughly divide these into two categories: **INTERNAL** and **EXTERNAL**.



Collaborating with partners and key allies can help to add power behind your campaign efforts and reduce risks



Here's a tool to help you think through some of these risks and how to manage them:

RISK DESCRIPTION	HOW WILL YOU AVOID OR MANAGE THIS RISK?
Verbal or physically harassment from groups who oppose gender equality.	How would you avoid this risk?
Mismanagement of our funds	Learn from resources in "How to fundraise effectively and sustainably" on page 40 Consult and learn from others
Exhaustion and burn out	Learn from resource in "Self-love and collective self-care" on page 39
Write your own	

PRINTABLE TEMPLATE

Ask yourself these questions:

INTERNAL

- Are all campaign members aware of the measures to keep themselves and others safe and of existing protections (e.g. helplines, community safehavens, and local police – if trusted)?
- Are there specific risks that girls or young women in the group might face because of their gender? Are there other people in the group who may face risks e.g. LGBTIQA+ members, those with disabilities?
- Ø Are there enough resources/funds to undertake campaign actions?
- Have key stakeholders and partners been included in preparation and risk identification meetings?

EXTERNAL

- What potential backlash or resistance might there be to our campaign (at local, district, community or national levels)?
- What kinds of discrimination or violence exist that are barriers/threats to our target group's active participation?
- How might this discrimination or violence escalate if there is resistance to their empowerment, civic action or rejection of social norms?

HELPFUL TOOLS

 Risks we face as activists (and how to avoid them): Diverse and Empowered Girls Toolkit 	. PAGES 105-108
 Managing risks: Plan International's Advocacy Toolkit 	PAGES 68-69
Girls Advocacy Alliance Toolkit	PAGES 48-49

SELF-CARE AND COLLECTIVE CARE How to avoid burn out

Another major risk from campaigning is the risk to your own wellbeing. There's no doubt about it: campaigning for gender equality can be stressful and exhausting at times. The political is personal. Taking care of our bodies and minds is very important. So is taking care of each other. Supporting our individual and collective wellness through acts of self-love and self-care will help us to overcome physical, emotional and mental challenges that come with the job of gender equality campaigning.

Self-care as an activist should be built in as a practice. In this section are some tips and resources to help you on your way.

START HERE: Use FRIDA Young Feminist Fund's tool to develop your own self-care plan!

INTERSECTIONAL FEMINISM

Depending on our identity characteristics (e.g. gender, age, sexual orientation, race, ethnicity, religion, language, ability, socioeconomic background, rural/urban livelihood etc.) we will all experience different and multiple forms of discrimination and challenges depending on our context.

READ THIS: Check out Phuong Anh's (23, Vietnam) blog on How to be an intersectional feminist or visit Plan International's Activist Hub. **IF YOU'RE EVER OVERWHELMED** or need some creative inspiration, check out these awesome feminist self-care accounts on Instagram:

- Hannah Daisy, Queer artist and mental health advocate: @makedaisychains
- Feminist Voice: @feministvoice
- Ashley Lukashevsky, Hawaiian feminist illustrator and Civic Media fellow: @ ashlukadraws
- Caitlin Blunnie, Feminist artvist and graphic designer for Marie Stopes International:
 @liberaljane
- Kruttika Sursala, Graphic designer for gender, equality and girls' rights using satire and humour: http://kruttika.com/
- Handsome Girl Designs, Feminist self-care illustrator:
 @handsomegirldesigns
- Morgan Harper Nichols, Self-care advocate of colour: @morganharpernichols

LEARN FROM OTHERS:

- Luchadoras on digital self-care: https://luchadoras.mx/internet-feminista/
- Learn from the girls in Peru who are building self-love through Love Yourself Art Therapy
- Adrienne Mishler's self-care for young activists and yoga
- Five ways to practice self-care as a gender equality activist
- Sorority sisterhood and self-care: pages 31-40 in Diverse and Empowered Girls Toolkit

HOW TO FUNDRAISE EFFECTIVELY AND SUSTAINABLY

Fundraising for a campaign can be tricky, especially if your group or organisation is informal or unregistered. But you can get creative! Here are some helpful tips and resources on who to target, what funders look for and how to raise your own funds!

EQUALITY ACCELERATOR

Check out Plan International's EQUALITY ACCELERATOR to find funding opportunities, tips and tools: https://eacolectiva.org/

FINDING FUNDERS

Who can you target for funding? Funding can come from a variety of different sources. These could be grant funders or individual donors. Here are some examples:

- Small trusts and foundations
- International NGOs
- Local NGOs and CSOs
- Embassies and consulates
- International multilaterals (e.g. UN or EU agencies)
- Corporates, businesses and brands
- The community with giving circles and community fundraising
- Local / municipal government budget for youth / children's activities

To find potential funders in your region, check out pages 47-52 of FRIDA's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth

Who can fund your girls- and women's-rights work? AWID's Feminist Donor List

Click here for a list of 70+ global and regional funders for gender equality

AMAZING TOOLKITS FOR RESOURCE MOBILISATION & FUNDING

- FRIDA's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth has pretty much everything you need to gather resources and funds for Girls Get Equal!
- Global Fund for Women's Fundraising Handbook is an excellent guide on fundraising basics and strategies, and on how to pitch to donors.

IDEAS FOR HOW TO RAISE YOUR OWN FUNDS

- Alternative funding ideas [LINK]
- Fundraising activities: page 98-99 in Diverse and Empowered Girls Toolkit
- Seeking support for your work: pages 94-97 in Diverse and Empowered Girls Toolkit
- Recorded webinar on how to unlock more funding for youth organising (in English)

HOW TO MANAGE FUNDS

- Fund management checklist (CompassPoint)
- Recorded webinar training on grassroots fundraising and building independent funds (in English)
- Youth Organising Financial Template (Funders' Collaborative for Youth Organising)
- How to strengthen financial management (Wallace Foundation)
- What to do if you think you need to registered: pages 100-104 in Diverse and Empowered Girls Toolkit

REFLECTION AND LEARNING How to monitor and evaluate your campaign

How do you know if your campaign is successful? It's important to keep an eye on whether your campaign is having the desired impact. With your group, try the activities in these toolkits to monitor your progress and impact:

Plan International's Advocacy Toolkit
 Girls Advocacy Alliance Toolkit
Diverse and Empowered Girls Toolkit
PAGES 111-117

WHAT TO MONITOR AND EVALUATE:

- O Did the actions get a reaction?
- Oid the reaction achieve a result?
- Did this result help you achieve your objectives
- What worked and what didn't? And why?
- Were there any unexpected outcomes or factors?

QUICK TIP

Make monitoring easy by using methods that are not time-consuming and by involving a diverse group of others who will benefit from the campaign.

HERE ARE SOME USEFUL WAYS TO GATHER EVIDENCE

- Surveys
- Evaluation forms
- Statistics
- Impressions or observations from people involved
- Consultations
- Audits
- The media
- Internet and social media

REMEMBER

Live and learn: Don't worry if things don't work out in the beginning! That's normal. Achieving systemic change is a long, non-linear process. Very few strategies work instantly as planned the first time. It's all about reflecting, reviewing and tweaking your plans and learning from mistakes that will eventually set your campaign up for long-term success.

FAILURE IS NOT FALLING DOWN. IT IS STAYING DOWN.

Ready? **LET'S TAKE ACTION!**



So, you've got your campaign basics sorted, now it's time to figure out what you need your key stakeholders and target audiences to do! to take action on Equal Power, Equal Freedom Online and in Public and/or Equal Representation!

HOW TO ACTIVATE the Girls Get Equal demands

MOBILISING THE PUBLIC – both online and offline – is a key part of overall Girls Get Equal campaigning. It's important for inspiring widespread support and demonstrating the urgency of your Girls Get Equal campaign demands.

Remember, typically, the first step to mobilise the public is to have an organised, supportive community to mobilise from. (It is sometimes possible to mobilise people who haven't really engaged in your issue before, but you need to think carefully about tactics and sustainability). Refer back to the table on page 28 for tips on organising vs. mobilising.

BUILDING A SUPPORTER BASE: For effective public mobilisation, you need a solid base of supporters to reach and engage. You can do this via online methods: social media channels, online pledges (e.g. the Girls Get Equal pledge) or building a list of people's contact information (with their consent!). Please ensure you observe data privacy laws in your context. You can also do this via offline methods: networking, coalition building, or hosting events/workshops/festivals etc.

How will you keep in touch with your supporters?

IDEAS AND ACTIONS

When thinking about what campaign tactics to employ, you should consider:

- What will have the biggest impact to achieve your Girls Get Equal objective(s)?
- What might be the most practical or efficient things to do?
- What skills or contacts do you or your fellow campaigners, partners and allies have?
- What actions have you or your partners had success with in the past?
- Are there opportunities to be innovative or creative?
- Are there upcoming events, moments or national / international celebrations that would be strategic for your campaign to engage with?

REMEMBER

We understand what's easy or hard may vary depending on your context, e.g. it might be harder for some people to take social media actions in places where digital access is limited or low

PRO TIP

DRO TIP

When you want to mobilise as many people as possible, choose an

EASIER action (because

you're playing on existing

skills and motivations)!

EASIER

More people

likely to do it

HARDER

Fewer people

likely to do it

To succeed at a HARDER action, you will need to have a well organised group/public! (refer back to page 28) There is a world of opportunity when it comes to ideas for Girls Get Equal campaign actions.

Here are some things you can ask your target audience to do:

- Share or post something on social media (e.g. an infographic, a statement, a video, an article) using the #GirlsGetEqual hashtag
- Take a survey, poll or quiz
- Sign a petition (online/offline)
- Sign onto an open letter to a decision-maker which you can publish
- Boycott a certain product or company
- Share your campaign to their friends, family and networks
- Write an e-mail or letter to a key power-holder
- Write a blog or article
- Donate to the campaign or fund a specific activity
- Attend an event, workshop, rally, march, demonstration, flash mob, festival, street theatre, or exhibition
- Enter a competition, or submit a poem or piece of art which can be exhibited with your campaign
- Speak at an event, festival, in a school, at a protest etc.
- Meet with a locally elected politician
- Organise or co-design an action with you

For each Girls Get Equal campaign demand, here are some example actions you could take

FOR EQUAL POWER YOU COULD:

- Organise a street performance or forum theatre
- Contact your nearest Plan International office to get involved in a Girls Takeover
- Create infographics and share on social media
- Rally and petition your local government
- Organise an workshop, event or festival for building and promoting girls' leadership
- Organise a song/art/poetry competition
- Organise a march, rally or protest

FOR EQUAL FREEDOM IN PUBLIC YOU COULD:

- Check out 5 ways girls are tackling street harassment around the world!
- Organise a Chalk Back
- Follow these amazing people on social media:
- OSophie Sandberg, founder of the Chalk Back movement and Catcalls of NYC explains how to deal with street harassment (@catcallsofyc)

O@dearcatcalls

O@ourstreetnow

- Organise an Artistic Vigil
- Learn from the Chilean women's protest phenomenon – Un Violador en Tu Camino
- Organise a Solidarity Walk
- Create some collective street art!
- Create traditional dance performances or circles to raise awareness
- Partner with street vendors or public transport operators to create an ally-ship collective against sexual harassment

FOR EQUAL FREEDOM ONLINE YOU COULD:

- Organise a Twitter storm with your friends and networks on your issue
- Start an @'ing challenge on Twitter, Facebook or Instagram (@'ing friends or celebrities to get involved in your message and tag others)
- Spark a TikTok video trend and get others involved
- Organise a Love Flooding (supporting girls, young women and other marginalised identities who are being attacked by trolls online by flooding their accounts with love and solidarity messages)
- Engage social media gurus or influencers to speak up about Freedom Online on their channels
- Create a "day in the life of a girl activist #Freedom Online" on IGTV
- Organise peer-to-peer trainings
- Create Facebook safe spaces for girland young women survivors of online harassment and abuse

FOR EQUAL REPRESENTATION YOU COULD:

- Start an Instagram account that posts real-life examples sexist gender stereotyping in adverts, film, TV etc. and encourage others to send in submissions (or join forces with someone who already does this).
- Share or create memes, videos or pictures that call out gender stereotyping in movies – use humour!
- Create a public art exhibition of gender stereotypes in the media, get others to add to it and engage the public
- Organise a poetry slam on Equal Representation
- Play sexist bingo with your friends and post your results online
- Petition media companies to do gender audits of their content
- Follow Geena Davis Institute on Gender in Media for cutting edge research and facts linked to Equal Representation: @gdigm
- Follow Reese Witherspoon's storytelling organisation called Hello Sunshine for articles and blogs linked to Equal Representation:
 @hellosunshine
- Check out this article on Hello Sunshine's blog by young activist from Senegal, Marie Augustine (22) who is demanding equal storytelling for girls everywhere

Here are some resources and examples of how young activists have mobilised the public offline and online – what worked and what didn't (and why)!

- Need inspiration? Check out this Girls Get Equal Ideas Book and pages 51-55 in the Girls Advocacy Alliance Toolkit
- Case study: this is how girls are getting equal in Timor Leste
- Click here to learn from 50 different campaigning tactics and creative actions by Beautiful Rising (from flash mob to culture jamming!)
- Read this blog post on some of the world's best youth-led campaigns and why they worked!
- Recorded webinar on how to use digital media to recruit and mobilise people (in English)
- Listen to Kim (20), Germany, and Maya (19), Indonesia tell us: How to build a social media campaign
- Angie, Ecuador: How to be a leader in your community



As you plan creative campaign actions, it's important to think through the risks certain actions might pose in your context. E.g. protesting against the government might get you arrested in some contexts. Refer back to "How to manage risks to yourself, others and your campaign" on page 37

REMEMBER

NOW, LET'S GET TO WORK!

Share this toolkit with your friends, groups and networks!

Take action online: check out the digital toolkit here

We would like to say a BIG thank you to all the activists from 11 countries around the world who helped to design this toolkit – in Ecuador, El Salvador, USA, Germany, Sudan, Bangladesh, Senegal, South Africa, Kenya, Malawi, and Indonesia.

PLAN

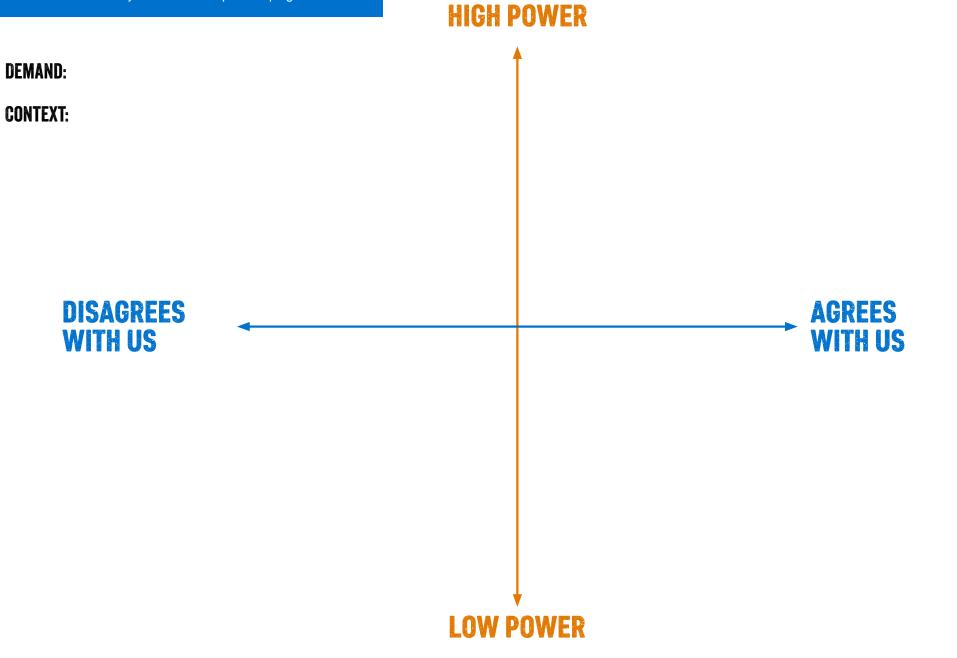
We are proud to be drivers of change! #Youthvoices

GIRLS GET EQUAL TOOLKIT • 47

ACTIVITY 1: STAKEHOLDER MAPPING

Plot who has a stake in your Girls Get Equal campaign.

Print and use this template. Guidance: "How to conduct an analysis of your Girls Get Equal context" on page 23



ACTIVITY 2: WHICH STAKEHOLDERS WILL YOU TARGET AND HOW?

Print and use this template. Guidance: "How to conduct an analysis of your Girls Get Equal context" on page 23

	AGREES WITH US	DISAGREES WITH US
HIGH POWER		
LOW		
POWER		

Note: Plan International is not responsible for the content of external links

Print and use this template. Guidance: "Tips for campaign messaging on Girls Get Equal" on page 31

Using the **HEAD, HEART AND HANDS TOOL**, think about how you might communicate your Girls Get Equal campaign to your stakeholders that you identified earlier on page 23. This doesn't need to be longer than 1 page.

GIRLS GET EQUAL DEMAND: STAKEHOLDER: COUNTRY: HEAD:	GIRLS GET EQUAL DEMAND: STAKEHOLDER: COUNTRY: HEAD:	
		GIRLS GET EQUAL TOOLKIT • 49
HEART:	HEART:	OLKIT • 49
HANDS:	HANDS:	
HANDS:	HANDS:	

GIRLS GET EQUAL TOOLKIT • 50

Here's a tool to help you think through some of these risks and how to manage them Print and use this template. Guidance: "How to manage risks to yourself, others and your campaign" on page 37

RISK DESCRIPTION	HOW WILL YOU AVOID OR MANAGE THIS RISK?

GGE YOUTH TOOLKIT BIBLIOGRAPHY

SECTION 1

Boys and men as allies..... p. 7

OTHER RESOURCES

- Read this blog by Gonzalo, 24, from El Salvador on A man's role in Girls Get Equal https://plan-international. org/girls-get-equal/mans-role-gender-equality
- Watch [Gonzalo's] video on How to be a gender equality and LGBTIQ+ ally: https://plan-international. org/girls-get-equal/how-be-gender-equality-and-lgbtiqally
- Listen to Sifat, 22, from Bangladesh tell us How to be a male feminist: https://plan-international.org/girls-getequal/how-be-male-feminist
- Promundo's 9 Steps to being a better male ally for gender equality: https://promundoglobal.org/want-tobe-a-better-male-ally-for-gender-equality-here-arenine-steps-you-can-take/
- Check out this infographic on Boys and Men as Partners for Advancing Gender Equality: https:// promundoglobal.org/resources/boys-and-men-aspartners-for-advancing-gender-equality/
- Ways to navigate situations when you've made a mistake: 9 phrases allies can say when we get called out (instead of getting defensive) : https:// everydayfeminism.com/2017/05/allies-say-this-insteaddefensive/
- Check out this Girls' Rights Fact Sheet: https://www. girlsrightsplatform.org/understanding-girls-rights/girlsrights-factsheet-0

SECTION 2

What are the key elements of a campaign...... p. 20

HELPFUL TOOLS

- Beautiful Rising's Toolbox gives you 70+ time-tested guidelines for how to design successful campaigns: beautifulrising.org/type/principle
- Beautiful Rising's stories of memorable campaigns analysing what worked and what didn't...and why!: beautifulrising.org/type/story
- Plan International's "Advocacy Toolkit": https://bit. ly/3aBsPvL

STAKEHOLDER ANALYSIS

- Stakeholder analysis: https://bit.ly/2UwyC01
- Power mapping by Beautiful Rising: beautifulrising.org/ tool/power-mapping
- Peel the onion by Beautiful Rising: beautifulrising.org/ tool/peel-the-onion
- Spectrum of allies by Beautiful Rising: beautifulrising. org/tool/spectrum-of-allies

SYSTEMS

- PESTEL Tool by UN Women: https://bit.ly/2Js2S65
- Problem Tree Analysis by WeRise (werise-toolkit.org): https://bit.ly/2UPTnCQ
- Systems Mapping Tool by MobLab (mobilisationlab. org): https://bit.ly/2JrSr2e

What are the different campaigning strategies p. 30

RESEARCH

- Girls Get Equal Activist Hub: https://plan-international. org/girls-get-equal/activist-hub
- Plan International's State of the World's Girls Reports::
- For Equal Power: Taking the Lead https://planinternational.org/publications/taking-the-lead
- For Equal Freedom in Public: Unsafe in the City https://plan-international.org/unsafe-city
- For Equal Freedom Online: [coming 5 October 2020]
- For Equal Representation: Rewrite Her Story https:// plan-international.org/girls-get-equal/rewrite-her-story

Tips for messaging on Girls Get Equal..... p. 32

HELPFUL TOOLS

- The Story of Self, Us and Now: https://beautifulrising. org/tool/story-of-self-us-and-now
- Here's a worksheet to help guide you: http:// marshallganz.usmblogs.com/files/2012/08/Public-Narrative-Worksheet-Fall-2013-.pdf
- Article on how to create powerful messaging for campaigns: https://medium.com/@ippf/reframingthe-debate-how-language-changes-hearts-minds-89212f0f5727
- Girls Get Equal blog on how to communicate effectively: https://plan-international.org/girls-get-equal/ how-communicate-effectively.
- MobLab's Campaign Accelerator resources for narrative building and pitching your campaign (pages 229-234): https://mobilisationlab.org/wp-content/ uploads/2019/03/CA-plan-pitch-final.pdf).
- Plan International's Advocacy Toolkit pages 60-63: https://bit.ly/3aBsPvL
- Pitching tools and public speaking tips on page 13 of FRIDA Resource Mobilisation Toolkit: https:// youngfeministfund.org/wp-content/uploads/2017/11/ FRIDA-RM-Toolkit-2017.pdf

Tips for strategic communications p.34

- For advice on using the media, what makes a good story and how to get noticed, check out pages 112-123 of Plan Internationals Advocacy Toolkit: https://bit. ly/3aBsPvL
- Check out the Girls Get Equal Activist Hub for tips and tools! https://plan-international.org/girls-get-equal/ activist-hub

How to work with others.....p.35-36

- How to map your networks (and potential collaboration initiatives):
- Plan International's toolkit for Diverse and Empowered Girls: page 128: https://plan-international. org/publications/diverse-empowered-girls
- FRIDA Young Feminist Fund's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth on page 16: https://youngfeministfund.org/wp-content/ uploads/2017/11/FRIDA-RM-Toolkit-2017.pdf
- General advice on building alliances and partnerships: pages 111-112 of Plan International's Advocacy Toolkit: https://bit.ly/3aBsPvL
- Some ethical considerations: pages 113 of Plan International's Advocacy Toolkit: https://bit.ly/3aBsPvL

Plan International's toolkit for Diverse and Empowered Girls Toolkit provides some helpful activities on this: https://plan-international.org/publications/diverseempowered-girls

- How to map each other's skills and strengths, and divide tasks: pages 90-93
- Activities for how to find and collaborate other activists, groups and networks: pages 123-126
- Activity to brainstorm collaboration initiatives: pages 131-132

FRIDA's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth (https://youngfeministfund.org/ wp-content/uploads/2017/11/FRIDA-RM-Toolkit-2017.pdf) has activities for:

- Understanding relationships, patters and distribution of resources: pages 17-18
- Approaches to create your desired network: pages 19-20
- Want to join the International Feminist Network? https:// feministnetworkproject.wordpress.com/
- Plan International's How to Network Safely
- Go to pages 11-14 for 7 Key Steps for Managing Partnerships
- Let your local Plan International office know about your Girls Get Equal campaign: https://plan-international. org/where-we-work
- Go to page 67 in the Girls Advocacy Alliance Toolkit: https://issuu.com/plannederland/docs/gaa_youth_ advocacy_toolkit

How to manage risks to yourself, others and your campaign p.38

- Risks we face as activists (and how to avoid them): pages 105-108 in Diverse and Empowered Girls Toolkit: https://plan-international.org/publications/diverseempowered-girls
- Managing risks: pages 68-69 in Plan International's Advocacy Toolkit: https://bit.ly/3aBsPvL
- Girls Advocacy Alliance Toolkit: pages 48-49
 https:// issuu.com/plannederland/docs/gaa_youth_advocacy_ toolkit

Self-care and collective care: how to avoid burnout...... p.39

- Start here: Use FRIDA Young Feminist Fund's tool to develop your own self-care plan: https:// youngfeministfund.org/develop-self-care-plan/
- Read this: Check out Phuong Anh's (23, Vietnam) blog on How to be an intersectional feminist: https://planinternational.org/girls-get-equal/intersectional-feminism
- Luchadoras on digital self-care: https://luchadoras.mx/ internet-feminista/
- Learn from the girls in Peru who are building selflove through Love Yourself Art Therapy: https://planinternational.org/because-i-am-a-girl/love-yourself-girlsbuild-self-esteem-through-art
- Adrienne Mishler's self-care for young activists: https:// plan-international.org/girls-get-equal/yoga-with-adrieneself-care-activists
- Five ways to practice self-care as a gender equality

activist: https://www.globalfundforwomen.org/self-careactivism-infographic/

 Sorority sisterhood and self-care: pages 31-40 in Diverse and Empowered Girls Toolkit: https://planinternational.org/publications/diverse-empowered-girls

How to fundraise effectively and sustainably p.40

- To find potential funders in your region, check out pages 47-52 of FRIDA's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth: https:// youngfeministfund.org/wp-content/uploads/2017/11/ FRIDA-RM-Toolkit-2017.pdf
- Who can fund your girls- and women's-rights work? AWID's Feminist Donor List: https://www.awid.org/ resources/feminist-donor-list-who-can-fund-mywomens-rights-organizing
- Click here for a list of 70+ global and regional funders for gender equality: https://www.globalfundforwomen. org/fundraising-resources/#.WYCSbtPyuRs
- FRIDA's Resource Mobilisation Toolkit for Girls, Young Women and Trans Youth has pretty much everything you need to gather resources and funds for Girls Get Equal: https://youngfeministfund.org/wp-content/ uploads/2017/11/FRIDA-RM-Toolkit-2017.pdf
- Global Fund for Women's Fundraising Handbook is an excellent guide on fundraising basics and strategies, and on how to pitch to donors: https://www. globalfundforwomen.org/fundraising-resources/#.
 WYCSbtPyuRs

- Alternative funding ideas [LINK]
- Fundraising activities: page 98-99 in Diverse and Empowered Girls Toolkit: https://plan-international.org/ publications/diverse-empowered-girls
- Seeking support for your work: pages 94-97 in Diverse and Empowered Girls Toolkit: https://plan-international. org/publications/diverse-empowered-girls
- Recorded webinar on how to unlock more funding for youth organising (in English): https://fcyo.org/resources/ campaign-strategies-to-unlock-foundation-funding-foryouth-organizing
- Check out Plan International's Equality Accelerator to find funding opportunities, tips and tools: https:// eacolectiva.org/
- Fund management checklist (CompassPoint): https://www.compasspoint.org/sites/default/files/ documents/646_internalcontrolschecklist.pdf
- Recorded webinar training on grassroots fundraising and building independent funds (in English): https:// fcyo.org/resources/grassroots-fundraising-asmovement-building-build-your-base-to-fund-yourbudget
- Youth Organising Financial Template (Funders' Collaborative for Youth Organising): https://fcyo.org/ resources/youth-organizing-financial-dashboardtemplate
- How to strengthen financial management (Wallace Foundation): https://www.wallacefoundation.org/ knowledge-center/resources-for-financial-management/ pages/default.aspx
- What to do if you think you need to registered: pages 100-104 in Diverse and Empowered Girls Toolkit: https://plan-international.org/publications/diverseempowered-girls

Reflection and learning p.41

- Plan International's Advocacy Toolkit pages 70-73: https://bit.ly/3aBsPvL
- Girls Advocacy Alliance Toolkit page 50: https://issuu. com/plannederland/docs/gaa_youth_advocacy_toolkit
- Diverse and Empowered Girls Toolkit pages 111-117: https://plan-international.org/publications/diverseempowered-girls

SECTION 3

Sign the Girls Get Equal Pledge..... p.42

https://plan-international.org/girls-get-equal/activist-hub

Actions p.44

Equal Freedom in Public

- Check out 5 ways girls are tackling street harassment around the world: https://plan-international.org/girls-getequal/5-ways-global-girls-are-tackling-harassment
- Organise a Chalk Back: https://plan-international.org/ girls-get-equal/how-handle-catcallers
- Organise an Artistic Vigil: https://beautifulrising.org/tool/ artistic-vigil
- Learn from the Chilean women's protest phenomenon

 Un Violador en Tu Camino: https://www.theguardian. com/world/2019/dec/06/chilean-anti-rape-anthembecomes-international-feminist-phenomenon
- Organise a Solidarity Walk: http://journey.caritas.org/ walk/

Equal Power

 Contact your nearest Plan International office to get involved in a Girls Takeover: https://plan-international. org/global-girlstakeover-bigger-ever

Equal Representation

- Share or create memes, videos or pictures that call out gender stereotyping in movies – use humour: https:// beautifulrising.org/tool/use-humour-to-undermineauthority
- Follow Geena Davis Institute on Gender in Media for cutting edge research and facts linked to Equal Representation: https://seejane.org/ and @gdigm
- Follow Reese Witherspoon's storytelling organisation called Hello Sunshine for articles and blogs linked to Equal Representation: https://hello-sunshine.com/ and @hellosunshine
- Check out this article on Hello Sunshine's blog by young activist from Senegal, Marie Augustine (22) who is demanding equal storytelling for girls everywhere: https://hello-sunshine.com/post/this-young-woman-isdemanding-equality-in-storytelling

p.45

Here are some resources and examples of how young activists have mobilised the public offline and online – what worked and what didn't (and why)!

- Need inspiration? Check out pages 51-55 in the Girls Advocacy Alliance Toolkit: https://issuu.com/ plannederland/docs/gaa_youth_advocacy_toolkit
- Case study: this is how girls are getting equal in Timor Leste: https://plan-international.org/girls-get-equal/ power-leadership-timor-leste
- Learn from 50 different campaigning tactics and creative

actions by Beautiful Rising (from flash mob to culture jamming!): https://beautifulrising.org/type/tactic

- Read this blog post on some of the world's best youth-led campaigns and why they worked: https:// plan-international.org/girls-get-equal/best-youth-ledcampaigns
- Recorded webinar on how to use digital media to recruit and mobilise people (in English): https://fcyo.org/ resources/digital-for-youth-power-how-to-use-digital-torecruit-and-move-people-to-action
- Listen to Kim (20), Germany, and Maya (19), Indonesia tell us: How to build a social media campaign: https:// plan-international.org/girs-get-equal/how-build-socialmedia-campaign
- Angie, Ecuador: How to be a leader in your community: https://plan-international.org/girls-get-equal/how-beleader-your-community



We won't stop until #GIRLSGETEQUAL

Are you with us?

ENDNOTES

1 We focus on girls and young women as a distinct, marginalised group, who face heightened, disproportionate and gender-specific barriers to equality and justice. We recognise the broad and diverse experiences of girls and young women, and their intersecting identities such as age, sexuality, gender (including non-binary and gender-queer) identities, sexual characteristics, ethnicity, race, socioeconomic background, ability or other form of identity or condition that may have an impact upon how they experience the world. Throughout this toolkit, these intersecting identities will be referred to as girls and young women, in all their diversity. However, where relevant, distinct axes of discrimination will be more explicitly mentioned.

2 http://www3.weforum.org/docs/WEF_GGGR_2018.pdf

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v.01 - July 2020

About Plan International

We strive to advance children's rights and equality for girls all over the world. We recognise the power and potential of every single child. But this is often suppressed by poverty, violence, exclusion and discrimination. And it's girls who are most affected. As an independent development and humanitarian organisation, we work alongside children, young people, our supporters and partners to tackle the root causes of the challenges facing girls and all vulnerable children. We support children's rights from birth until they reach adulthood, and enable children to prepare for and respond to crises and adversity. We drive changes in practice and policy at local, national and global levels using our reach, experience and knowledge. For over 80 years we have been building powerful partnerships for children, and we are active in over 75 countries.

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